

# IASSC Lean Six Sigma Green Belt Certification



Sample Paper

# PEOPLECERT

## **PEOPLECERT - Personnel Certification Body**

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# IASSC LEAN SIX SIGMA CERTIFICATION EXAM

## SAMPLE PAPER – GREEN BELT

### Sample Test Questions (Select all applicable answers)

#### **Phase 1 - Define Phase**

1. A shoe manufacturing firm learned through a Lean Six Sigma project their boot soles could be made of a different material requiring two less steps in the process. Removal of these two steps yielded a monthly cost savings of \$7,500. Therefore the reported financial savings for this LSS project were \_\_\_\_\_.
  - a. \$45,000
  - b. \$75,000
  - c. \$90,000
  - d. \$120,000
2. A Belt utilized a diamond symbol in a Process Map she created for the process that was subject to her LSS project. By use of the diamond symbol she was showing a(n) \_\_\_\_\_ point in the process.
  - a. Ending
  - b. Beginning
  - c. Decision
  - d. Repair station
3. When in the process of trying to identify the Critical X's for a LSS project a Belt creates a(n) \_\_\_\_\_ because frequently it is 20% of the inputs that have an 80% impact on the output.
  - a. Pareto Chart
  - b. FMEA
  - c. Np Chart
  - d. X-Y Diagram



## Phase 2 - Measure Phase

- When a Belt is developing a Macro Process Map to define a complex process he will frequently include activities across various department to capture all the appropriate activity. He will use \_\_\_\_\_ to show which department is responsible for which steps in the process.
  - Subscripts
  - Superscripts
  - Swim Lanes
  - Fence Posts
- This formula is used to calculate a Z score that, with the appropriate table, can tell a Belt what \_\_\_\_\_.
  - Ratio the area under the curve is to the total population
  - Number of Standard Deviations are between X and  $\mu$
  - The Median of the sample population is
  - Proportion of the data is between X and  $\mu$
- As we calibrate our Measurement System to assure accurate data we frequently encounter Bias which is the \_\_\_\_\_ of a measured value from the \_\_\_\_\_ value.
  - Spread, Mean of the population
  - Deviation, hoped for
  - Deviation, true
  - Spread, idea

$$Z = \frac{X - \mu}{\sigma}$$



### **Phase 3 - Analyze Phase**

1. In an "X" Sifting exercises a Belt will use a(n) \_\_\_\_\_ to assist in isolating families of variation that may exist within a subgroup, between subgroups or vary over time..
  - a. Multi-Vari Chart
  - b. Pareto Chart
  - c. FMEA
  - d. Shewhart Analysis
  
2. When analyzing sample data a Belt may experience a Bimodal Distribution with each mode displaying Normal Distribution. This could be caused by \_\_\_\_\_ .
  - a. Two different machines being read
  - b. Two operators on different shifts
  - c. Two suppliers parts being used
  - d. All these are correct answers
  
3. A battery manufacturer was considering changing suppliers for a particular part. The purchasing manager required that the average cost of the part be less than or equal to \$32 in order to stay within budget. A sample of the 32 initial deliveries had a Mean of the new product upgrade price of \$28 with an estimated Standard Deviation of \$3. Based on the data provided, the Z value for the data assuming a Normal Distribution is?
  - a. 0.67
  - b. 1.33
  - c. 2.67
  - d. 4.33



## Phase 4 - Improve Phase

1. When conducting Hypothesis Analysis a Belt must use the formula shown to determine if a certain value is between  $-1$  and  $+1$  which will lead to a conclusion relative to the hypothesis. The value calculated by this formula is the \_\_\_\_\_.

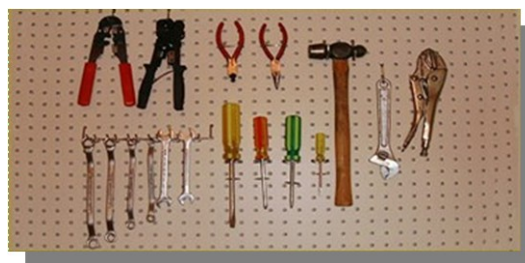
$$r = \frac{\sum (x_i - \bar{x})(y_i - \bar{y})}{\sqrt{\sum (x_i - \bar{x})^2 \sum (y_i - \bar{y})^2}}$$

- a. Proportion of +/- 2 Standard Deviations to the total
  - b. Spread of the hypothesis data
  - c. Population Correlation Coefficient
  - d. Sample Correlation Coefficient
2. When doing a graphical analysis of DOE results a Belt frequently uses the Main Effects Plot. To determine the relative impact of a variety of inputs on the output of interest it is easy to identify the most impactful input because the slope of the line on the Main Effects Plot is \_\_\_\_\_.
- a. The steepest
  - b. Negatively correlated
  - c. Positively correlated
  - d. The shallowest
3. A \_\_\_\_\_ is used to create a model of the affect on an output by the variation in two or more of the inputs.
- a. Correlation Coefficient
  - b. Linear Regression
  - c. Multiple Regression
  - d. X-Y Diagram

## Phase 5 - Control Phase

1. A Belt has used the 5S approach of Lean to set up a control method with frequently used tools organized as shown in this graphic. The Belt has applied the \_\_\_\_\_ principle of 5S.

- a. Shining
- b. Sorting
- c. Straightening
- d. Sustaining



2. In the Control Phase of a LSS project a Belt will identify key metrics that can be monitored and analyzed to give an indication that a process may be moving towards an out of spec condition. When he applies this approach he is using \_\_\_\_\_.

- a. Poisson Derivatives
- b. Inferential Statistics
- c. Kanban Analysis
- d. Statistical Process Control

3. As a Belt completes a LSS project she creates for the Process Owner a Control Plan. The \_\_\_\_\_ portion of the Control Plan details the actions to be taken when the KPI's indicate they may be moving outside acceptable limits.

- a. Visual Factory
- b. Response Plan
- c. Readjustment Plan
- d. Variance Tracking



## ***SAMPLE TEST QUESTIONS ANSWER KEY***

### ***Phase 1 - Define Phase***

1. C \$90,000
2. C Decision
3. A Pareto Chart

### ***Phase 2 - Measure Phase***

1. C Swim Lanes
2. D Proportion of the data is between  $X$  and  $\mu$
3. C Deviation, true

### ***Phase 3 - Analyze Phase***

1. A Multi-Vari Chart
2. D All these are correct answers
3. B 1.33

### ***Phase 4 - Improve Phase***

1. D Sample Correlation Coefficient
2. A The steepest
3. C Multiple Regression

### ***Phase 5 - Control Phase***

1. C Straightening
2. D Statistical Process Control
3. B Response Plan





## NOTES

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